

Emergency Medicine A Toolkit for Students



The scope of practice in the ED is not just emergency medicine, but almost the full scope of medicine, ranging from pediatrics to geriatrics, obstetrics to orthopedics, suturing to psychiatric evaluations, and everything in between.



Sascha Anastas, PA-C Adam Broughton, PA-C Terry Mize, MMSc, PA-C Tom McNally, PA-C Dennis Tankersley, MS, PA-C Ann Verhoeven, MMSc, PA-C Joseph Walter, MD

Tools and Resources Section

There were significant contributions to this section from the Arrowhead Regional Medical Center EMPA Fellowship Class of 2015.

Editor

Michelle Parker, SEMPA

Contents



Introduction

4



A Brief History of Emergency Medicine in the United States



17



Regulatory and Legal Statutes in Emergency Medicine

7-9



Emergency Medicine Procedures



Career Planning Guide

18

Emergency Medicine Toolkit

This document was put together by members of the SEMPA Membership Committee to introduce physician assistant students and new graduates to the field of emergency medicine, and to serve as a resource to answer many of your practice and career questions. We hope that it facilitates and expedites your knowledge and understanding of the practice of emergency medicine and the physician assistant's expanding role as practitioners in the specialty.



The Emergency Medicine Team and The Emergency Department



The Emergency Medicine Focused Approach



Strategies for a Successful Emergency Medicine Rotation

15 - 16

10-12

13 - 14





Tools and Resources





Frequently Asked Questions

28



No matter what the circumstances or concern, it is our privilege in the ED to serve the community 24 hours a day, 7 days a week, 365 days a year.

Welcome to the Emergency Department

The practice of emergency medicine focuses on the immediate decision making and actions needed to prevent death and further disability in a diversified population of patients in response to acute illness or injury,¹ but working in the emergency department (ED) involves providing care for everyone who comes seeking medical or psychiatric care. Anyone, at any time, can present to an ED for treatment and this right is protected by U.S. laws. Therefore, the scope of practice in the ED is not just emergency medicine, but almost the full scope of medicine, ranging from pediatrics to geriatrics, obstetrics to orthopedics, suturing to psychiatric evaluations, and everything in between.

We who work in emergency medicine are there for any ill or injured patient who comes through our doors. Occasionally, we are there at life's first breath, but often we're there for its last. In the ED, there is no discrimination based on race, religion, class, or country.

A Brief History of Emergency Medicine

The man credited with being the "father of emergency medicine" is Dominique Jean Larrey, a surgeon in Napoleon's army during the French Revolution and a battlefield medicine innovator, who was the first to set up an emergency medical system. In the late 1700s, Larrey organized the "ambulance volante" or flying ambulances staffed with drivers, trained corpsmen, and litter carriers to assess and stabilize the French soldiers and bring them back to a battlefield hospital where he and other surgeons could care for the wounded.² This was the first known system dedicated to the emergency care of the wounded. No such system existed for the emergency care of civilians.

Through the 1800s, medical schools were primarily graduating general practitioners (GPs), and it was these doctors who provided most emergency medical care. They would diagnose and treat illness, perform surgeries, deliver babies, and take care of "emergencies," mostly through house calls. During that time, for the public, there was no centralized or free medical care and there was a lack of specialization aside from general and surgical practices. The first ambulance service in the United States was created in Cincinnati in 1865 at Cincinnati General Hospital.²

It wasn't until around 1910 that medical education became more standardized and began including a year of internship after medical school training. Around that time, a variety of new specialties emerged including ophthalmology, otolaryngology and general surgery. From the 1920s to the 1950s, more and more specialties were established. Prior to this time, more than 75% of medical practitioners classified themselves as GPs, but after 1955 this decreased to 50%. By mid-1960 only 31% classified themselves as GPs. This led the way to the centralization of medical practices, and hospitals became more popular and the new centers of patient care. In these new buildings, the modern emergency room was established.

Emergency Medicine Becomes a Specialty

In the early stages of what is now referred to as the emergency department (ED), emergency rooms or accident rooms, were literally just rooms mostly relegated to the basement of the hospital. They were staffed on a rotating basis by internists, general surgeons and other doctors in various stages of specialty training. Sometimes it was a lone nurse staffing the emergency room who would call the appropriate specialist depending on the patient's complaint.

It became apparent to the medical community that with a growing number of visits to emergency rooms, there was a need for physicians with specific emergency medicine training and skills to staff and serve patient's needs. Groups of physicians began to devote some part of their practices to doing just that, which eventually gave rise to the establishment of emergency medicine as a specialty. This started a



trend through the 1960s when more and more doctors began staffing the ED full time. Dr. James Mills, Jr., in Alexandria, Virginia, was a GP credited with helping make emergency medicine a specialty.³ A former Navy physician, he saw the advantages of a coordinated system of emergency care led by physicians dedicated to the ED modeled after practices utilized by the military. He and three of his colleagues left their general practice and formed a full-time emergency practice group in 1961. Dr. Eugene Nakfoor organized another such group in Pontiac, Michigan, that same year.⁴

Formal Emergency Medicine Training

The number of "Emergency Physicians" grew into the hundreds by the end of the 1960s, and in 1968 the American College of Emergency Physicians (ACEP) was established by John Wiegenstein, MD, and other founders. ACEP leaders struggled with how to train emergency physicians for the specialty to meet the public's growing reliance on EDs for services and the public's demand for quality care. An internist at the University of Cincinnati, Herbert Flessa, MD, was charged with finding a solution to "the problem of the ER," which by that time was seeing more than 100,000 patients per year. He suggested and received approval for a two-year residency program, and in 1970 the first emergency medicine resident, Bruce Janick, MD, began his training. In 1971, a residency at the Los Angeles County/University of Southern California Medical Center was established and a third was established at the Medical College of Pennsylvania in 1972. By 1978, there were 30 residency programs. And, in 1979, the American Board of Medical Specialties approved the American Board of Emergency Medicine as a certifying organization, and EM became a board-certified specialty.⁵

Physician Assistants in Emergency Medicine

The physician assistant (PA) profession similarly was created to provide increased access to medical care where a shortage of physician providers existed, in primary care practice. Dr. Eugene A. Stead, Jr., of Duke University helped establish the first PA program in 1965. He called on four Navy Hospital Corpsmen, again seeking to take advantage of the military emergency care medical system. These skilled and highly trained medics, accustomed to working in the emergency medicine arena, became the first PAs in the United States. The new profession received the support of the medical community and led to establishment of the American Academy of Physician Assistants (AAPA) in 1968, which was made up of the members of the Duke University program graduates.⁶ The National Commission on Certification of Physician Assistants (NCCPA) was established in Atlanta, Georgia, in 1974, and by 1980 there were 42 accredited PA programs and 9,431 certified PAs.⁶

PAs have practiced in the field of emergency medicine since the profession began and they practice in all areas of the specialty, including prehospital patient care, triage, fast track areas and the main ED. According to the 2015 Statistical Profile of Certified Physician Assistants, 14% of PAs practice in emergency medicine.⁷ The Society of Emergency Medicine Physician Assistants (SEMPA) was established in 1990 by a group of former postgraduate residency trained EMPAs. At its founding, SEMPA's mission was to advance, protect, and promote the role of emergency medicine PAs. Throughout the 1990s, SEMPA gained recognition as the representative body for the nation's EMPAs. SEMPA leaders were invited as ad hoc members of various committees and workgroups for ACEP, and AAPA recognized SEMPA as a specialty constituent organization. SEMPA continues to serve as the definitive source for EMPA practice guidelines, education, advocacy and support.8 From the earliest roots of the profession, it is easy to see why PAs are an asset to EDs across the United States.

For more information visit: sempa.org/Resources/PAs-in-the-ED sempa.org/About-SEMPA/History

Regulatory and Legal Issues in Emergency Medicine

With the emergence of the hospitals and emergency departments as the centers of emergency care, legislation was enacted to ensure the fair treatment and adequate care of U.S. citizens. There are a few sentinel cases, legal principles, regulatory bodies, and important laws to be familiar with as you enter the arena of emergency medicine.

Consent and Informed Consent

In 1914, Mary Schloendorff presented to a New York hospital with abdominal symptoms. She consented to an examination but did not consent to surgery. During the examination under ether (a powerful sedative used at that time), a uterine fibroid was found and was surgically removed. Schloendorff went on to experience serious complications, including a severe abdominal infection and



gangrene of the fingers that led to several amputations and chronic pain. She sued the Society of New York Hospital and the surgeon because she did not consent to surgery. The case was presided over by Justice Benjamin Cardozo and he upheld her suit stating, "Every human being of adult years and sound mind has a right to determine what shall be done with his own body, and a surgeon who performs an operation without his patient's consent commits assault for which he is liable in damages. This is true except in cases of emergency where the patient is unconscious and where it is necessary to operate before consent can be obtained."

This has become known as the Cardozo doctrine and is of utmost importance in the care of patients in the emergency department. Subsequently, the concept of consent has evolved to include both the patient's right to determine what happens to his or her own body as well as the clinician's obligation to provide enough information for the patient to make an educated decision regarding his or her condition and the proposed treatment, i.e., "informed" consent.

Informed Consent is defined as a duty imposed on a doctor to explain the risks of recommended procedures to a patient before a patient determines whether or not he or she should go forward with the procedure.

The Medical Screening Examination and EMTALA

On October 14, 1976, T. Hagood Gooding came to the ED for abdominal pain after he had fainted at home. His wife called his gastroenterologist and Gooding came to the ED, presumably to meet his doctor there. The ED staff didn't examine him. Mr. Gooding complained of increasing pain and then went into cardiac arrest and died of a ruptured abdominal aortic aneurysm. The case was brought to court and the jury ruled that the emergency department failed to perform a proper screening examination and, thus, was liable for Gooding's death. This ruling was later overturned in appeals because it was thought that the patient's chances of survival would not have improved had an examination been performed. However, this highlights the duty of clinicians in the ED to assess everyone who presents for care.⁹ The Emergency Medical Treatment and Labor Act (EMTALA) is a federal law requiring that anyone coming to an emergency department be treated and stabilized, regardless of insurance status or ability to pay. Originally EMTALA was the "anti-dumping" law. It kept hospitals from refusing care or transferring uninsured or underinsured patients to other hospitals. EMTALA requires all Medicare-participating hospitals with EDs to screen and treat the emergency medical conditions of patients without discrimination regarding their ability to pay, insurance status, national origin, race, creed or color. Examination and treatment cannot be delayed to inquire about methods of payment or insurance coverage.¹⁰ EDs also must post signs that notify patients and visitors of their rights to a medical screening examination and treatment. There are financial penalties for hospitals and EDs that violate the EMTALA statutes.

A medical screening examination is defined as an examination, using the resources normally available to the hospital's ED, that is adequate to discover an emergency medical condition.

An Emergency Medicine condition is any condition, that without immediate medical attention, might result in the loss of life, serious impairment, severe pain, or in the case of a woman in active labor, the death or disability of an unborn child.

Physician assistants can provide medical screening examinations as long as this is defined in their hospital's written policies.¹¹ EMTALA allows each hospital to define who can perform a medical screening exam.



In 1998, an unfortunate event further defined and broadened EMTALA. The friends of a young man who had been shot, brought and left him just outside a hospital. Due to the hospital's regulations that prohibited ED personnel from leaving the hospital, tragically, this young man died in an alley just adjacent to the ED without receiving aid from hospital staff. In 2003, EMTALA laws were amended to include a broader definition of an ED campus and expanding the responsibility of the ED staff in terms of what constitutes "presenting" to an ED in order to avoid such an event occurring again. This is now referred to as "the 250-yard rule" and states:

[A] campus means the physical area immediately adjacent to the provider's main buildings, other areas and structures that are not strictly contiguous to the main buildings but are located within 250 yards of the main buildings, and any other areas determined on an individual case basis, by the HCFA regional office, to be part of the provider's campus.¹²

To summarize, if a patient presents to the ED, the patient must receive a screening examination and if an emergency medical condition exists, treatment must be provided until the emergency medical condition is resolved or stabilized. If the hospital does not have the capability to treat the emergency medical condition, an "appropriate" transfer of the patient to another hospital must be made in accordance with the EMTALA provisions. Hospitals with specialized capabilities are obligated to accept transfers from hospitals that lack the capability to treat unstable emergency medical conditions. Once a patient is stabilized, EMTALA no longer applies.

The Joint Commission

In 1917, the American College of Surgeons (ACS) published *Minimum Standards for Hospitals* that was intended to establish basic national standards for every U.S. hospital. In 1951, the Joint Commission on Accreditation of Hospitals (JCAHO) was formed as a nonprofit, nongovernmental institution that, using the hospital standardization program developed by ACS, was charged with ensuring that hospitals in the U.S. met minimum standards for safety and efficacy. Congress then validated JCAHO by attaching a hospital's eligibility to participate in Medicare to compliance with JCAHO standards. Hospitals must pass an onsite survey every three years and adhere to minimum acceptable standards to remain accredited with JCAHO and participate in Medicare. In 2007, JCAHO changed its name to The Joint Commission. There are many Joint Commission standards that affect the ED, including detailed documentation, appropriate use and monitoring of patient restraints, infection control and prevention, medication orders, the use of laboratory tests, patient identification and many more. It is important to be aware of these standards as they are aimed at promoting patient safety and appropriate medical care.¹³

https://www.jointcommission.org/standards_information/standards.aspx

HIPAA

Congress enacted the Health Insurance Portability and Accountability Act (HIPAA) in 1996 in order to protect individuals from unauthorized use of their personal health information (PHI). Patient confidentiality has long been a core value of the medical community, dating back to Hippocrates' time. With the age of information came greater possibilities for abuse and inappropriate use of a patient's PHI, which is defined as all information regarding



a person's medical/psychiatric status, treatment and payment. It is linked to a patient by identifiers such as the person's name, contact information, residence, social security number, medical record number or any other unique identifiers. A patient's PHI may be used by or shared with any health care provider in the ED such as a physician, PA or nurse, provided that the provider is involved in direct care of the patient. However, a patient's PHI may be disclosed to others only with the individual's consent unless otherwise stipulated by the law. Remembering the mandate of HIPAA to protect personal health information is important in a busy and crowded ED. Use common sense and follow hospital guidelines to adhere to HIPAA standards.



The Emergency Medicine Team and The Emergency Department

Meet the Emergency Medicine Cast

Emergency medicine stands out as a specialty that requires a thorough understanding of how the environment works and of the role of the various players involved in order to ensure proper and timely care for all patients. The ED is a whirlwind of activity and can quickly leave you behind. The more you know about the environment, the less time spent trying to learn it "on the fly." Probably the most consistent aspect of EDs is the personnel. The following is an overview of ED personnel and their typical role within the ED.

Physicians

Most EDs have physician coverage and most of these physicians are specialty-trained in emergency medicine through residency programs. Physicians are the primary clinical decision makers, but frequently work with physician assistants in the care of patients.

Advanced Practice Providers

PAs and nurse practitioners (NPs) are sometimes collectively called advanced practice providers (APPs) or advanced practice clinicians (APCs), and can have similar roles in the ED. In general, both work closely with emergency physicians in patient care and decision making. Usually the hospital's Bylaws allow for APPs to perform the medical screening exam, order tests, interpret results, medicate and perform a wide range of procedures. Some rural sites are, at times, staffed solely by a PA or NP, with physician back-up coverage or availability by phone or video conferencing. The role of APPs, however, can vary and is defined by state laws, the hospital and the physicians with which the PA works.

Charge Nurse

The charge nurse supervises all other nurses, paramedics and ED technicians on duty. The charge nurse often assigns patients to specific rooms, coordinates admissions and transfers, and does general troubleshooting. This position may be permanently assigned or may rotate between different members of the nursing staff.

Nursing Staff

The backbone of the ED, the nurses attend to the patient's needs and carry out the orders of the physician, PA or NP. They perform a nursing assessment of the patient and check to make sure that interventions are effective. Other common tasks are medication administration, wound care, obtaining intravenous access and management, assisting the physician/PA/NP with procedures, and providing patient education and instructions when patients are discharged.

ED Technician

ED technicians provide basic patient care services, transport and general assistance when requested. They are under the supervision of the nursing staff or medical provider, depending on applicable state licensure laws.

Unit Secretary

The unit secretary is the communications facilitator within the ED. Unit secretaries answer incoming phone calls to the ED, contact on-call physicians for the ED practitioner to consult with, enter orders for diagnostic studies and treatments, and keep track of where patients are located. For example, if the patient leaves the ED to go for an X-ray, the unit secretary keeps track of the patient.

Ancillary Personnel

These personnel may not be physically housed in the ED, but they are an important part of the patient's overall care and the ED experience. These personnel include the following:

- **Registration staff** obtain identifying and payment information and generate a medical record for each patient visiting the ED. This is a critical step in the process, because the medical record number must be generated to process orders and treatments for patients.
- **Radiology technicians** take and develop X-rays, computed tomography (CT) scans, magnetic resonance imaging (MRI), ultrasounds and some other diagnostic studies.
- **Respiratory therapists** give breathing treatments, obtain blood for arterial blood gas assessments, may ventilate patients during resuscitation and monitor patients on ventilators.

Prehospital Personnel

Prehospital personnel are part of the emergency medical services (EMS) team and are typically either emergency medical technicians (EMTs) or paramedics. All the levels of EMS personnel are trained in triage and in stabilizing patients for transport. It is vital that EMS personnel accurately report and record all the care given to patients prior to arriving in the ED.

- **EMT Basic** commonly referred to simply as EMTs, are trained to provide basic life support, monitor vital signs, bandage wounds, apply temporary splints, and administer oxygen as well as other basic drugs, such as oral glucose, sublingual nitroglycerin, etc.
- **EMT Intermediate** are basic EMTs with additional training that enables them to start intravenous lines, intubate and administer a broader range of medications.
- **Paramedics** are trained to administer a wider range of medications and perform the full advanced cardiac life support (ACLS) protocol. They can also perform surgical airways, needle decompression and other advanced procedures.

• Flight teams are specially trained nurses and paramedics, as well as sometimes physicians and APPs, who specialize in the rapid transfer of critically ill patients via small plane or helicopter. Sometimes these teams are called to the scene of the accident or medical emergency, and often they are called by smaller hospitals to transport a patient to a trauma center or tertiary care facility.

All staff-whether in or out of the ED are important for patient care. So, remember the golden rule and treat staff the way you want to be treated.

The Infrastructure

Most large or busy EDs have multiple areas designated for specific tasks and patients, while smaller or less busy EDs may just take up one room with multiple beds like the "accident rooms" of the old days. Since finding your way around a single room is not nearly as complicated as navigating a sprawling urban ED, let's walk through a typical layout of a large, busy ED.

The **main ED** is equipped to take care of almost any patient and is typically stocked with cardiac monitors, oxygen and other basic supplies.

Trauma/shock/code rooms are reserved for the most critically ill or injured patients. These rooms are specially equipped to handle major trauma and resuscitation.

Hallway beds are often used in this age of overcrowded EDs. It is increasingly common to see beds in the hallways of the ED because the patient volume consistently outstrips the number of available rooms. This is compounded by the fact that many patients take hours of testing and interpreting of results to rule out a possible emergency condition.

Fast track areas are found in many departments and they are areas designated for non-life-threatening but urgent problems such as lacerations, skin infections, rashes, minor orthopedic problems, upper respiratory symptoms, etc. Patients in a fast track area do not follow the typical triage pattern of sickest first and bypass the main ED. Fast track patients usually do not require extensive workups and should be seen in an expedited manner. They may be staffed with a physician and PA or NP team, or the PA or NP may be the only provider in this area.

Triage

The term triage comes from the French word "trier" and harkens back to our old friend the father of emergency medical services, Dominique Jean Larrey in the late 1700s. The word literally means "to sort," and when applied to the battlefield or other mass casualty events, it is intended to prioritize patient treatment according to acuity and to allow for the most help to be provided according to greatest need. Patients with the most serious threats to life are addressed first and, as resources allow, the less sick patients are then treated. By definition, this is a fluid process, constantly changing as new patients arrive, patients are stabilized, and resources are exhausted and replenished. Today this type of triage system is followed by most major organizations that respond to mass casualty events¹⁴, and it is important to know your local code and delivery system.

In the ED, the term triage is usually defined more loosely. Typically, as patients arrive they are "triaged" or sorted to the most appropriate location in the ED. Many times "triage" is referring to a location in the department where staff can best manage a chief complaint. The staff performing triage must decide whether the patient can stay in the waiting room or whether the patient needs immediate attention. In the literal sense, triage is only needed when the resources of the ED are at capacity and, therefore, patients must be sorted according to the severity of their illness or injury. In this way, the most good is done for the most people because without timely medical care some patients may die or suffer serious morbidity while other complaints may not need such a rapid response.

All this is important to keep in mind as you navigate your way through the emergency medical system. It is really built on those principles of the French battle surgeon who was trying to save the lives of his compatriots. Just like Larrey, the staff members in today's EDs are constantly assessing and reassessing their patients, personnel and resources to provide the best care possible.

The Emergency Medicine Focused Approach

Now that you have an idea of the players and the playing field, here are some tips on practicing in an ED. First, have a plan before entering the room. The emergency department is an ever-changing environment where the primary goal is to find true emergencies and treat them expeditiously to preserve life and limb. You should have a plan with each patient, based on chief complaint, before going into the room. Prior to seeing the patient, consider the most dangerous conditions that might cause the patient's symptoms, work through a quick differential diagnosis considering those conditions that require emergent intervention and have a plan for how to identify those conditions efficiently.

Be prepared to encounter distractions. Do not be sidetracked into missing a critical diagnosis because of distracting findings, such as an angulated limb, open wound or an anxious screaming patient. Maintain a focus on the patient's chief complaint. Remember, it is easy to become distracted by secondary symptoms and chronic symptoms. The goal in the ED is to recognize and treat emergencies, address the chief complaint, diagnose and treat the cause if possible, and formulate an appropriate treatment plan and disposition. Think about your disposition plan early to avoid delays. Arrange for admission or for follow-up care as needed and dictated by the diagnosis.

Become familiar with and use the appropriate medical terminology. It will mean the difference between a colleague listening and trusting you as opposed to disregarding your opinion and not trusting your judgment.

There are two main categories of presenting complaints in the ED—major and minor. Evaluation and management coding (and thus billing and reimbursement) are defined by "major" and "minor" visits. Documentation should reflect the evaluation and management provided, as well as any procedures performed. If you are not sure whether the visit is major or minor, approach it as a major visit.

Major visits require a complete history, physical examination and, usually, a workup including laboratory tests and/or imaging. They often require consultation with specialists. These cases include any complex medical or trauma problem that would require comprehensive or multiple body organ systems' evaluation and management.

The minor visit is usually a simple, single minor complaint that may be managed in an urgent care setting. These visits typically require a problem-focused history and physical examination with a problem-focused review of systems and a brief pertinent past medical history. Minor cases are usually managed by a single study, single procedure or medication, and discharge with or without prescriptions. The visit is usually brief and uncomplicated. Examples include upper respiratory infections, simple lacerations, sprains, uncomplicated low back pain, and simple urinary tract infections. Below are examples of common major and minor visits seen routinely in the ED.

Major Visit	Minor Visit
Major trauma	Minor orthopedic injury
Any life or limb threat	Minor lacerations
Unstable/abnormal vital signs	Cough/cold symptoms
Elderly (older than 70 years) patients	Sore throat
Very young (younger than 3 months) patients	Simple eye complaints
Long bone fracture	Back pain, uncomplicated
Neurologic complaint	Simple fever
Chest pain	
Abdominal pain	
Dyspnea	



Documentation

Careful documentation of the emergency medicine encounter is of major importance. Be mindful of the old adage: "If it wasn't documented, it didn't happen." The following are the major elements that should be documented for each patient visit.

- 1. Chief Complaint (CC): Focus the patient to the chief complaint by asking, "Why are you here today?" There will be distractions (e.g., "Well, it all started..."). Focus the patient on the problem that brought them to the ED.
- 2. History of Present Illness (HPI): For a major visit, the HPI should be detailed and include at least four qualifying elements (location, quality, severity, duration, timing, context, modifying factors, and associated signs and symptoms); for minor visits, the HPI can be problem focused, and include two or three qualifying elements.
- 3. Past Medical History (PMH) Family History (FH)/Social History (SH): For minor complaints at least one specific item from any of the three history areas must be documented. For major complaints, a complete review including a review of two or all three of these history areas.
- 4. Review of Systems (ROS): For major visits, review and document results for at least 10 systems; for minor visits, ROS may be problem-focused and encompass two or more systems.
- **5. Physical Examination (PE):** For major visits, a complete physical examination is warranted; for minor visit, the examination may be limited to the body part or organ system involved.
- 6. Medical Decision Making: This section of the documentation focuses on the differential diagnosis (DDx) and provides the justification for work up and interventions. Identify four or five possible diagnoses for major visits; three for minor. This is an area in which there is a higher learning curve for those new to emergency medicine. Be sure to include the high-risk diagnostic possibilities and document what level of risk you think there is for these possibilities; again, this is used to justify your work up and interventions.

If decision rules are used, they should be referenced in this section of the documentation. Note information obtained from sources other than the patient (e.g., family, guardian, caregiver, and medical records). List all interventions, including medications and procedures, reassessments, response to treatment, change in status, stability/instability. Document pertinent details of any discussions with the patient's primary care physician and/or consultants, and document impressions of test results.

- 7. Assessment: Document the final diagnosis; list all that are pertinent.
- 8. Plan: Record discharge instructions, including medications and recommendations for follow up with a definitive time frame. If the patient is admitted, document to what level of care, to which service, and that a sign-off report was given and the patient was accepted.

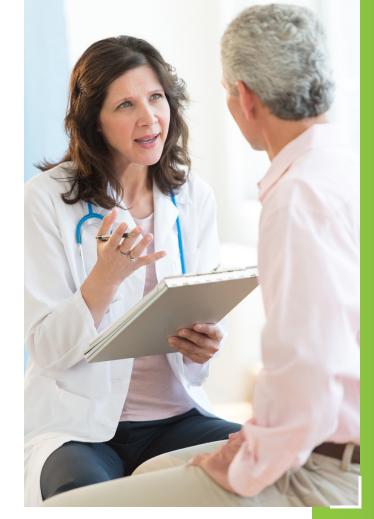
Strategies for a Successful Emergency Medicine Rotation

Some important tips and strategies to help increase your success with your rotation in emergency medicine.

- Be early: it will decrease anxiety and allow preparation time.
- Be rested and ready: it will be a stressful rotation anyway.
- Bring food and water.
- Dress appropriately: dress to reflect professionalism and remember that long shifts are best managed with comfortable clothes and shoes (you will be walking all day).
- Be respectful to everyone: the ED is a team environment and the physician, nurse, tech, medic, clerk, NP, or other PA can make or break your day. Come to rely on them and learn from them as they offer a wealth of experience and perspective. Always remember that emergency medicine is a team sport.
- Read about emergency medicine before the rotation:
 - The Emergency Medicine Residents' Association (EMRA) has many good resources at emra.org.
 - The Colorado Compendium is a collection of 100 landmark emergency medicine articles; articles that are often referenced during emergency medicine rotations.
 - See our list of educational resources in this document under the **Tools and Resources** section that are specifically geared toward the basics of EM.



- Remember you are a student: your job is to learn, not to move patients.
- Dissect every case Explore the differential diagnosis. Each case is not only the single patient you see but also the future patient with a similar complaint that requires a similar work up and different diagnosis.
- Use your resources Books or electronic references, pharmacopoeia, Sanford Guide to Antimicrobial Therapy, a laboratory guide and a general medicine handbook. These resources will become your peripheral brain so become familiar with them now.
- Have a case presentation ready with a plan even if you're wrong. Your preceptor will evaluate you on how clearly and concisely you present your patient's case orally. It is a difficult skill that requires practice. It will also help sort out difficult and confusing cases. Several resources for case presentations can be found online:
 - The 3-Minute Emergency Medicine Medical Student Presentation: A Variation on a Theme.
 - EMRA: Patient Presentations in Emergency Medicine.
 - Flipped EM Classroom: How to Present in the Emergency Department.



- Review protocols and procedures that are routinely performed in the ED:
 - Advanced Cardiac Life Support (ACLS), Advanced Trauma Life Support (ATLS), Pediatric Advanced Life Support (PALS), Neonatal Resuscitation Program (NRP) protocols.
 - Lacerations, slit lamp/foreign body removal, simple orthopedic reductions, lumbar puncture, incision and drainage of abscess, epistaxis mitigation
- Other techniques to at least be familiar with include:
 - Intubation, cricothyrotomy, central venous catheter placement, tube thoracostomy, thoracentesis, and paracentesis among others. See the EM Procedures section.
- Perform as many procedures as you can, and keep a log of all procedures performed and observed. This will be important information for employment and credentialing.
- Focus on your patient, not the 30 other people in the ED. Although it is wise to be aware if a particularly interesting case arrives (e.g., critical care cases, rare cases, trauma or medical resuscitations), and to request to be allowed to observe during the patient's evaluation and treatment, this may lead to you being invited to participate in some way.
- Ask the stupid questions: now is the time to leave your pride at the door. Remember to always ask your supervisor about any questions you may have, like "When can I eat?", "Where is the bathroom?", and "May I sit down? I feel a little woozy."
- Don't be afraid to speak up when you are uncomfortable with a situation and to request a break when you need it. It takes time and experience to become poised in the extreme circumstances that occur in the ED.

Emergency Medicine Procedures

Practicing emergency medicine requires the development of expertise in the performance of numerous medical procedures and the ability to interpret the results of diagnostic studies. The National Commission on Certification of Physician Assistants (NCCPA) requires you to have documented procedural experience in and, at minimum, an understanding of certain procedures in order to meet the Emergency Medicine Certificate of Added Quality (EM CAQ) requirements. The following is a list of the procedural experiences that SEMPA recommends that EMPAs have, at minimum, an understanding of:

- Difficult airway management
- Rapid Sequence Intubation
- Emergency cricothyroidotomy
- Ventilator management
- Non-invasive ventilator management
- Capnography
- Chest tube insertion
- Thoracentesis
- Paracentesis
- Central line placement
- Intraosseous line placement
- Peripheral venous access
- ECG interpretation
- Advanced cardiopulmonary resuscitation
- Defibrillation/cardioversion
- Cardiac pacing
- Pericardiocentesis
- Arterial access for blood gas, monitoring and interpretation
- Lumbar puncture
- Radiographs, Computerized Tomography, Magnetic Resonance Imaging, Basic Ultrasound
- Point of care ultrasound
- Local anesthesia
- Procedural sedation
- Simple and advanced wound closure
- Soft tissue and joint aspiration
- Fracture/dislocation management
- Control of epistaxis
- Tonometry

Online Resources

- *New England Journal of Medicine Videos in Clinical Medicine:* 40 top-quality instructional videos, you may seek access through your medical school library.
- Procedures Consult: High-quality video, text and illustrations for medical procedures
- See the list of **Free Open-Access Medical Education** sites in **Tools and Resources** section: many of these sites have procedure instructional videos available.

Career Planning Guide

Postgraduate Training Versus On-the-Job Training

Gaining the knowledge and skill needed to be a valuable member of the emergency medicine health care team can be a significant challenge for the PA choosing to enter into a broad and rapidly evolving specialty like emergency medicine. While this has traditionally been accomplished through on-the-job training (OJT), other options exist. An alternative that is increasingly becoming a more common method of specialty education is formal postgraduate training commonly referred to as a residency or fellowship.

For decades, OTJ training has proved to be a successful pathway. PAs choosing this type of training should understand the pros and cons of it.

If you know what hospital you would like to work at after graduation and have a chance to secure a position on the staff, you might not want to pass up such an opportunity. You might also find that training in the department where you plan to build and continue a career long-term is a good way to become highly familiar with multiple aspects of the practice from an earlier point in your career.

While OJT often provides the education one seeks, it is by nature highly variable in content, scope and efficiency. Depending on department and hospital regulations and the number of physicians comfortable with and willing to teach, a PA may or may not receive the desired and needed exposure and case involvement. PAs may not have regular opportunities to care for critical patients or perform advanced procedures. Also, in the OJT learning environment, it is common for PAs to report feeling overwhelmed.

Pursuing formal postgraduate training is becoming a more popular option for PAs entering the field of emergency medicine. PA residencies or fellowships offer an organized educational experience that helps to remove many of the challenges that can be encountered with OJT. This type of training usually offers formal scheduled lectures to support the PA's clinical education. Postgraduate training programs are commonly offered at university-affiliated hospitals that employ physicians, PAs, nurses and other members of the care team that have a strong interest in teaching and guiding learners. Although the scope of practice can vary some in these programs, most make every effort to include the EMPA trainee in critical care cases and advanced procedures. These experiences are often augmented through simulation laboratory and procedure workshops.

While there is not a one-size-fits-all postgraduate training regimen for PAs entering emergency medicine, there are great options. SEMPA has a list of current postgraduate programs on its website. If you would like additional information about any of the pathways to advancement, please contact SEMPA at sempa@sempa.org.

The Job Search

The best jobs and job opportunities often come by word of mouth. Try to do your student rotations in the hospital where you would like to work after graduation; even if it's not an emergency medicine rotation you can ask your preceptor to help you make the needed connections. Tell others about your desire to practice emergency medicine after graduation, and if you're already in practice, reconnect with your classmates in hospital-based practices. Lastly, if you are set on living in a particular geographic area, call the local ED,



ask to speak to a PA or physician, and ask them whom to speak with regarding a position on staff.

SEMPA offers a robust and comprehensive Career Center that provides numerous tools to help you in your job search and in interviewing. The **SEMPA Career Center** also has full and part-time positions from all over the country posted. You can search by location, job title, company and more, and you can send your CV directly to employers. If you would like to get salary information, The Clinical Advisor offers an annual salary survey that provides regional information.

Choosing a Practice Setting

There are multiple variables to consider when deciding on the position you want to pursue for your future employment. There are, of course, the decisions about geographic location, rural versus urban practices, low/medium/high volume settings and academic versus community practice settings; but an important consideration that you should be aware of are the practice employment types.

The following are the three main practice employment types, understanding that there is overlap between different practice models:

Hospital Employee

In this setting, the ED physician assistant staff are employed by the hospital administrator. The PA staff employee may negotiate their individual contract.

- **Pros:** Benefits are automatically provided, retirement matching is common and the positions typically offer better job security. Teaching opportunities are commonly available.
- **Cons:** Salaries are typically more limited than other arrangements, and the practice environment can fluctuate. State, local and hospital political considerations can impact your practice.

Private Group Practice

Private group practices are typically founded by a group of physicians who operate utilizing the democratic principles of group decision-making. These groups directly employ EMPAs. Most private group practices staff a small number of emergency departments, and some operate freestanding emergency departments, in a local or regional area.

Pros: Potential for more direct input on management practice decisions, typically higher compensation and potential for profit sharing.

Cons: Contracts with hospitals can be lost. Group revenue and expenses determine profitability and, ultimately, income.



Contract Management Group

Contract Management Groups (CMGs) are corporate groups that are typically owned by a group of individuals and investors, some of which may be non-physicians that hold contracts with hospitals to staff the emergency department. There are regional and national CMGs, with the larger groups staffing hundreds of emergency departments. The management group is responsible for administering the finances for their employees. These groups include companies such as CEP America, U.S. Acute Care Solutions and EmCare.

Pros: Administrative resources (human resources, compliance, risk management, recruiting, scheduling, billing and collecting), staffing back up, some offer clinical and leadership/management education are available. Mobility within the organization management and practice location.

Cons: Emphasis may focus on actions to maximize profit and counter to maximizing the value of the emergency medicine provider. Less emphasis on political equity, financial equity or transparency. CMGs may offer less job security than other practice models. CMGs may also employ hundreds of PAs so individuality may be sacrificed.

REFERENCES

Emergency Medicine Residents Association: Career Planning Emergency Medicine Residents Association: Where Will You Go From Here? American Academy of Emergency Physicians. Types of Practice Opportunities in Emergency Medicine

Contract Negotiation

There are many factors to consider when negotiating your employment contract. The following are some of the key things for emergency medicine PAs to review before accepting a position. Keep in mind that a new graduate may have less negotiating power than an experienced EMPA. This does not constitute as legal advice. It may be useful to have legal counsel review any contract before you sign.

1. Compensation and Benefits Package

The compensation for hours worked may be by an hourly wage or a salaried position. Both options may offer a differential pay rate above the base hourly rate for non-day shifts (evening, night, holiday and weekend shifts). It is important to determine the number of hours required to satisfy a full-time position when compensated by a salary. It is also important to consider the entire benefits package in combination with the monetary compensation. For example, an employer may offer an extremely high hourly rate, but not offer benefits or limit the benefits offered. Some employers may allow you to decline benefits in exchange for a higher pay rate. It is also important to determine if your status is as an employee or independent contractor, as the latter may have tax implications. Working in a rural or under-served area may also qualify for loan repayment. Examples of benefits include:

- Health, Dental and Vision Coverage
- Paid Time Off
- Sick Time
- Retirement (401k, pension, etc.) with or without employer match
- CME Allowance
- Professional Expense Reimbursement (DEA registration, NCCPA, state licensing fees, professional memberships, etc.)
- Long Term and Short Term Disability
- Life Insurance
- Health Savings Account (HAS)
- Medical Flexible Spending Account
- a. **Probationary Period:** You may be conditionally hired pending successful progress toward more self-sufficient practice over a probationary time frame. This is usually reserved for those hired as new graduates or those without emergency medicine experience. It is important to ask about the onboarding/orientation process, expectations and how you will be evaluated.

b. Consult Salary Survey Information: Attempt to gain as much local compensation information as possible when negotiating a contract. As mentioned previously, The Clinical Advisor offers an annual salary survey that provides regional information. Advance for NPs and PAs also has salary data. The AAPA's annual salary survey provides state-by-state salary information. Local compensation information is more difficult to determine. It will be important to network with local emergency medicine PAs. The state AAPA affiliate chapter may be a useful place to start when reaching out for contacts. SEMPA also has board members, liaisons and members from across the country that may be of assistance.

2. Scope of Practice

Whether you will be allowed to practice at the top of your license is important to determine when interviewing for an emergency medicine position. Some emergency department employers of PAs restrict their utilization to lower acuity areas such as a Fast Track. This practice restriction is less common in recent years, but new-graduate PAs and PAs without emergency medicine experience working in the main ED are often required to undergo an onboarding process in which they are required to present every patient to a staff physician or staff PA during their probationary period as mentioned above. Those who complete an emergency medicine postgraduate training program may not be subject to the above requirements, may be hired at a higher salary level, and may be credentialed to perform more complex procedures.

3. Malpractice Insurance Coverage

Most practice types offer a competitive malpractice insurance coverage benefit. It is also helpful to know if coverage is occurrence or claims-made. If it's a claims-made policy, does your former employer pay for tail coverage? SEMPA members have access to malpractice insurance — as well as other types of insurance — through the SEMPA Insurance Program.

4. Signing bonus

It may be possible to negotiate a signing bonus to cover the costs of relocation and to ensure a commitment to work for the employer for a specified length of time. It is worthwhile to consider the reasons why employers offer large signing bonuses, such as hard to staff emergency departments, undesirable geographic location, difficult hospital administration, poor work environment, etc.

5. Profit sharing

Employers may choose to include PAs in profit sharing, which is a share (or percentage) of profits made by the group. Different models of profit sharing include directly depositing the amount into a retirement account or distributing as cash. Other groups may offer end-of-year bonuses based on individual emergency department metrics, productivity or seniority.

6. Restrictive Covenant

Some employers may request the signing of a restrictive covenant, or non-compete clause, as part of the contract to restrict their employees from practicing with another group within a specific geographic area. Careful consideration should be made before signing such an agreement as it may limit your employment opportunities.

REFERENCES

Emergency Medicine Residency Association: Evaluating Offers Requires Comparing Apples to Apples American Academy of Physician Assistants: About Contracts

Strategies for a Successful PA-Physician Collaborative Working Relationship

A successful PA-physician team takes time and work, but it can be one of the most important and rewarding professional relationships for not only the PA and physician, but for patients. Former SEMPA President and long-time practicing EMPA Lynn Scherer, PA-C, MS, and Mania Halluska-Handy, MD, got together to discuss this relationship, which was published in *ACEP Now*. It's a great piece on understanding the relationship and how to develop a good working relationship from both sides.

Tools and Resources

Emergency medicine is ever-changing and evolving and you never know what patient or patient situation is going to come through the doors of the ED. That's why it's so important to stay as up to date as possible and to have a multitude of tools and resources available to you. The following are some recommended educational materials, and some tools and resources you can use in your practice.

Books

Emergency Medicine: A Comprehensive Study Guide – commonly referred to as "Tintinalli" because Judith Tintinalli is the editor in chief. Considered to be one of the "Bibles" for emergency medical care.

Rosen's Emergency Medicine: Concepts and Clinical Practice – another "Bible" of emergency medicine.

Emergency Medicine Secrets – chief-complaint-based workup, review and reference guide.

Roberts and Hedges' Clinical Procedures in Emergency Medicine – covers an exhaustive list of emergency procedures.

The Radiology of Emergency Medicine by Harris – a complete guide to acute injuries and their radiologic presentation.

Color Atlas of Dermatology – because it helps to know what is underling those skin lesions.

Free Open-Access Medical Education

FOAMed is a collection of blogs, educational videos and educational modules primarily focused on emergency medicine, and are produced by many of the leading minds in emergency medicine from across the country and overseas. FOAMed can greatly enhance your exposure to and understanding of emergency medicine and is presented in a more entertaining and engaging format than traditional teaching methods.

For more on FOAMed, here is a video exploring what it's all about:

Why FOAM?...Facts, Fallacies, and Foibles. By Egerton Y. Davis IV, MD.

While the list of FOAMed resources continues to multiply, see the list of helpful blogs and podcasts under **Video Lectures** on the next page.



Emergency Medicine Video Lectures

These are lectures by emergency medicine physician experts giving practice advice.

Emergency Thinking. From Emergency London. By Reuben Stranger MD.

The Path to Insanity. From Social Media and Critical Care. By Scott Weingart MD.

Making Things Happen. From Social Medica and Critical Care. By Cliff Reid MD.

Basics of EM

Flipped EM Classroom: This curriculum is based on that created by the Clerkship Directors in Emergency Medicine (Manthey DE, Ander DS, Gordon DC, et al. Emergency medicine clerkship curriculum: an update and revision. *Acad Emerg Med.* 2010;17(6):638-643.) and brought to life on the student curriculum website. This site is based on 10 "Approach to" topics suggested for students when presented with key chief complaints.

embasic.org EM Basic is made for medical students and emergency medicine interns to review the basics of emergency medicine. Each podcast starts just like a patient interaction in the ED starts— with a chief complaint. From there, it goes over the important points of the patient's history and physical examination, the work up, and the basic treatment and disposition of each chief complaint one will encounters in the ED – all in 30-minute easy-to-digest audio podcasts.

foamcast.org: This podcast reviews FOAMed and ties it to core content, providing some review and references for listeners to read on their own, as well as board review questions donated by Adam Rosh of the Rosh Review.

wikem.org: Both a smartphone app and an incredibly useful website, wikem.org helps you to figure out if a patient's symptoms/work up fits with the considered diagnosis. It's a great tool to utilize before presenting a case to the attending, as you can review the differential diagnosis list, and for treatment and disposition planning.

5minuteconsult.com: A tool that provides quick answers and targeted, evidence-based medical content from reliable, trusted resources. This site requires a yearly subscription fee.

Academic Life in Emergency Medicine (ALiEM): This extensive site covers everything from tips and tricks in emergency medicine to a broad EM curriculum based on FOAMed resources.

- Tricks of the Trade
- The Approved Instructional Resources (AIR Series) was conceived to provide a credible method by which a U.S. emergency medicine resident can receive academic credit for using FOAMed resources. The ALiEM Executive Board will release a list of high-quality FOAMed posts and podcasts in parallel with the CORD residency training curriculum. There will be an accompanying quiz for each list, and ALiEM will track completion. EM residents who complete the quiz can receive credit for Individualized Interactive Instruction (III) from their EM residency for training purposes.

hqmeded.com: A truly comprehensive site that covers nearly every aspect of EM and critical care; primarily video lectures. It's a great adjunct to educational reading or for reviewing procedures.

St. Emlyn's Emergency Medicine FOAMed: A UK-based blog and podcast similar to ALiEM that offers great posts about various clinical topics. They are starting a free online course for EM interns intended to cover all of the core topics in emergency medicine.

Electrocardiograms (ECGs)

ecgweekly.com: This recommended site requires a paid subscription for a weekly ECG video blog by Amal Mattu, MD. The cost is \$26/year, but SEMPA members can get it for \$12 a year. It can help you get better at reading ECGs. They publish an engaging and helpful 15- to 20-minute video lecture covering critical ECG findings for emergency medicine.

Dr. Smith's ECG Blog: This is a free ECG blog by Stephen Smith, MD, who is probably the most knowledgeable guy when it comes to the ECG in STEMI. There are frequent posts with subtle ECG findings, great analysis, and lots of helpful pearls for not missing important findings on ECGs.

Life in the Fast Lane: This is a subsection of FOAMed site. The ECG library has everything you could ask for and more, from basics on how to read an ECG or determine the axis or rate to specific criteria and examples of important ECG findings like Wellens waves, DeWinter T waves, etc.

Airway Management

Essential Emergency Airway Care Course: A FOAMed curriculum focused solely on airway management; comprehensive and something you should work through early in training to maximize your chances for success when you get the opportunity to manage an airway.

EMCrit Intubation Checklist: Scott Weingart's, MD, comprehensive set of videos/lectures/blogs regarding all things airway from bag-valve-mask ventilation to laryngoscopy to surgical airways.

Airway Management and Education Training: Rich Levitan, MD, has published extensively on laryngoscopy and airway management. Review the videos and lectures found on this site and search for his name on YouTube and Vimeo. Take his teachings to heart, and you will be better for it.

Central Lines

EMCrit Central Lines: Scott Weingart, MD, from EMCrit presents a review on how to correctly place a central line.

Toxicology

The Poison Review: If toxicology is of interest to you, this is one of the best sites around.

Tox Now: If you prefer listening rather than reading, this is a great resource.

Critical Care

EMCrit: Many emergency medicine learners listen to this for the excellent review of critical care medicine in the ED it provides. Much of it is upper-level material, but is worth the introduction. EMCrit is devoted to bringing the best evidence-based care from the fields of critical care, resuscitation, and trauma and translating it for bedside use in the ED. Every two weeks, an approximately 20-minute podcast is posted. In between, the site is filled with blog posts, links and EMCrit Wees (miniature podcasts).

Ultrasound

Ultrasound Podcast: Contains everything you could ever want to know about ultrasound scanning.

SonoSpot: Topics in Bedside Ultrasound: This site highlights cases, tips and tricks, research, news, people and events in the field of ultrasonography.

EMsono: A comprehensive web-based emergency ultrasound educational experience. It provides on demand interactive multimedia presentations, review of current journal articles, interesting cases, and discussion forums. SEMPA members receive a 50% discount on a year subscription of EMsono.

Pediatric EM

EM and PEM webucation: An Australian podcast on all things related to pediatric emergency medicine.

Don't Forget the Bubbles: A pediatric blog providing online medical education. It is run by Tessa Davis, Henry Goldstein, Ben Lawton, MD, and Andrew Tagg, MD, and is a collaborative effort to create a Free Open Access Medical Education (FOAMed) resource for pediatrics.

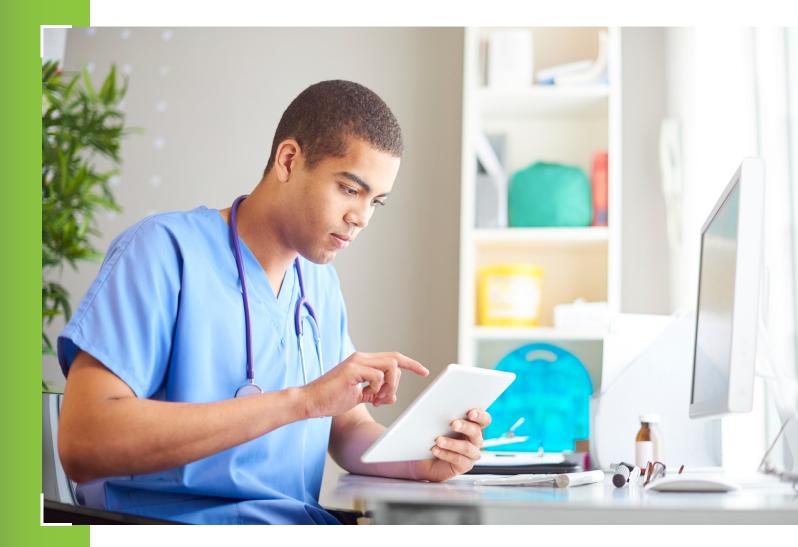
Pediatric EM Morsels: Another pediatric EM blog. Sign up for email updates and get a weekly post about a pediatric emergency medicine topic.

Orthopedics

Ortho Bullets: All ortho, all the time. If you have questions about whether to get an orthopedic consult or whether to splint and follow up, this is a great place to look.

Trauma

The Trauma Professional's Blog: Provides information on injury-related topics for trauma professionals.



Emergency Medicine Education Subscription Sites

Emergency Medicine: Reviews and Perspectives (EM:RAP): The one podcast that just about everyone in EM listens to. It's not inexpensive, but it's highly educational and entertaining. It tends to cover more of the cutting edge or controversial subjects. SEMPA members get a 20% discount on a year subscription.

HIPPO Education: An online video board review course for emergency medicine residents. Again, not free, but this is a comprehensive video library covering everything on the boards. There are two lectures about how to read ECGs that are great. It also has 800 board-style questions. If you want to take the NCCPA CAQ in EM this is a possible preparatory review option. Like EM:RAP, SEMPA members receive a substantial discount.

PEPID Emergency Medicine Suite: This product provides comprehensive information for making decisions in the ED. It gives instant access to a complete medical and pharmacological reference that allows you to quickly drill down to protocols and other critical information that can improve patient safety and speed of care.



Emergency Medicine Practice: This is a monthly publication that takes an evidence-based approach to the differential diagnosis and treatment of both common and critical ED presentations, covers medicine the way you practice it—real patients, real challenges, real cost considerations and real solutions. SEMPA members can subscribe at a discounted rate.

Pediatric Emergency Medicine Practice: This is a monthly publication that covers the challenges of managing pediatric patients in an evidence-based manner, provides abundant clinical pathways, tables, and figures to help you quickly and efficiently match your patients' presentations with the correct diagnosis. SEMPA members also get a discount for this publication.

Rosh Review EM CAQ: This is a comprehensive educational study-guide software program designed for preparation to take the exam for the Certificate of Added Quality (CAQ) in Emergency Medicine. SEMPA members receive a substantial discount.

SEMPA has negotiated for its Student and Resident members only to obtain free access to the following resources:

Critical Care Perspectives in Emergency Medicine (FREE): Critical Care Perspectives in Emergency Medicine (CCPEM) is a subscription podcast and blog devoted to critical care medicine in the ED. The hosts are nationally known experts in emergency medicine-critical care and include Peter DeBlieux, MD and Michael Winters, MD. Stay up to date as they review the latest trends, topics and therapies for the critically ill patient. The information you hear will be lifesaving!

Critical Decisions in Emergency Medicine (FREE): Critical Decisions in Emergency Medicine (CDEM) is a monthly emergency medicine CME publication. Published by the American College of Emergency Physicians, each issue has a specialty focus but every issue includes an ECG review with Amal Mattu, MD, toxicology section, critical procedure section, diagnostic imaging review, and more. The case-based lessons will provide you with valuable information that can be used on your next ED shift.

Annals of Emergency Medicine (FREE): Annals of Emergency Medicine, the official journal of the American College of Emergency Physicians, is an international, peer reviewed journal that publishes research of the highest quality; related to the practice of emergency medicine. The papers published in Annals will change your practice! Besides original research, the journal also contains review articles, case based discussions, official guidelines, and more. SEMPA members receive the electronic version free and can order a print subscription for \$12 per year.

Academic/Literature Review

The NNT: You guessed it, this site's name is an acronym for the statistical concept called the "Number-Needed-to-Treat." Want to know what value a daily aspirin has, or whether it is efficacious to give steroids in sepsis? You'll find out quickly and easily here. Do you want to know how much a report of tearing or ripping chest pain should increase your suspicion for dissection? That's covered here as well.

Emergency Medicine Literature of Note: This site contains musings on emergency medicine, clinical informatics, and high-value care.

BestBETs: The Best Evidence Topics (BETs) literature review site was developed in the ED of the Manchester Royal Infirmary, United Kingdom, to provide rapid evidence-based answers to real-life clinical questions, using a systematic approach to reviewing the literature.

Miscellaneous

MD+Calc: From the same people who produce The NNT, mdcalc is a helpful site to keep open on the desktop. Want to calculate corrected sodium in DKA, a "HEART Score," "Wells Score," run through the "Canadian C-spine Rules" or Nexus rules prior to clearing a C-spine? It's all here.

Pedi STAT app: A rapid reference when caring for pediatric patients in the emergency or critical care environment.

Free Emergency Medicine Talks: This page is was created by residents of the Temple University Hospital Emergency Medicine Residency Program to help distribute the vast emergency medicine lecture library of Joe Lex, MD.

How I Keep Up by Joseph Walter, MD

An overview on how to keep up with podcasts, vidcasts, blogs, journals, etc. The picture below shows a general approach to doing this (steps described below).

** Evernote can help keep everything organized.

*** For Apple users, the apps below are on iOS; and some have Android versions of the same apps but there are many others out there I'm sure.

1. RSS Feeds

Find a site you would like to follow (such as EMCRIT)

- Find the RSS Symbol on the site.
- Many sites will have other symbols that allow you to follow on Twitter, have posts emailed to you, etc., if you prefer to receive information in a different way.
- Copy the link associated with the RSS feed (right click or hold and select 'copy link URL' on iOS devices).
- Paste this into an RSS Reader of your choice (See step 2).

2. RSS Readers

There are many to choose from (Feedly, NewsBlur, Perfect RSS Reader, River of News, others). They all have their pluses and minuses. NewsBlur has an easy-to-use interface allowing you to sort by your unread posts (look for the button marked "UNREAD") and to save the ones you like in a separate area. You can also double tap the screen and it will take you to the actual site itself. As an example, here are the steps for selecting new sites to follow for NewsBlur:

- To add a site to follow, hit the '+' sign in the bottom left.
- Then paste the RSS URL link from step 1 into the provided space.

3. Podcast Applications

Again, there are many out there. Podcasts (on your iPhone automatically syncs with iTunes), InstaCast, DownCast, PocketCasts, and more — all of which do the job. This is where you can download podcasts and vidcasts to listen to at a time of your choosing (driving to work, walking the dog, etc.).

4. Compilation Lists

This relates to lists of FOAMed topics that many in emergency medicine have found to be useful or have been peer-reviewed.

- There is a weekly review done at Life in the Fast Lane (LITFL Review) that is quite good.
- Academic Life in Emergency Medicine has a series called the AIR (Approved Instructional Resources) Series that has links to blogs and podcasts that are high-quality posts that can bolster resident education.

5. Social Networks

- This has basically become synonymous with Twitter. Twitter can be quite overwhelming early on but can be a useful tool once you get to understand it and become comfortable using it.
- A useful place to start for FOAMed is to use the @Foamstarter Twitter handle and then following all the people that they are following. These are the people who are putting out the most emergency medicine and critical care-based medical education on Twitter and this is regularly updated. It is a good place to start.
- Tweetdeck lets you browse your feed, save your favorite tweets (especially if you want to find them later), throw questions out to others or leaders in the field, see all the posts that someone you are following has posted, etc.
- There are many posts on how to use Twitter efficiently with a medical focus.

6. Custom Search Engine

- FOAMed Search is a very useful tool. This is designed to search through a large array of journals, blogs, podcasts, etc.
- These searches can be useful during those times when you need to know for example;
 "How do I dose esmolol for refractory v fib?" (search 'esmolol vf') or "I heard someone say on EM:RAP that you don't need to treat strep with antibiotics?" (search "emrap strep").
- Search engines are also useful if you are doing a talk and want links to podcasts or blogs regarding your topic.
- Google Chrome can open a set of web pages automatically when you sign in, which is very handy while working.

7. PubMed Notifications/Library Access

 If you like getting email notifications on new primary research as it is coming out, this link will show you how it's done. Tip: Auto-forward to your Evernote account in case you want to retrieve it later on.

As a new graduate, how difficult is it to get hired as a PA in an ED?

Most EDs require at least two years of experience as a PA with acute care experience. Acute care includes urgent care, general surgery, trauma surgery, or any realm of medicine in which a patient receives short-term treatment for a sudden injury or episode of illness. There are some hospitals or organizations that are willing to train new graduates in a mentorship program. These programs usually involve a probationary period of working directly with a physician or another PA. Finally, there are EM postgraduate programs called residencies or fellowships that are similar to physician residency training.

Is previous EMS experience required to work in an ED?

While it is not always required, previous EMS experience is definitely advantageous. Emergency medicine has many challenges. Often, the most challenging part of working in the ED is dealing with multiple patients at a time on top of dealing with patients with a wide range of acuity. Having prior experience helps when it comes to identifying the sicker patients and multitasking. It also provides an understanding how the EDs works and helps familiarize you with the various roles of the other health care team members.

How can I get experience as a new graduate before applying for an EM job?

As mentioned in the preceding Q&A, previous EMS experience is a definite asset when attempting to get a position as an EMPA. Having worked as a scribe in an ED may also be considered valuable experience. There are also a growing number of EM postgraduate programs for PAs across the United States. These programs include didactic and clinical training, typically over 12- to 18-months. Having completed one of these residencies/ fellowships is a means of obtaining the experience needed to practice in EM, seeing patients of all levels of acuity and not being limited to the Fast Track.

Q How can I find more information on EM postgraduate programs?

SEMPA provides an online directory to these programs. The directory includes names of the programs and contact information. Visit SEMPA's Postgraduate page for more information.



What is a typical schedule of a PA working in the ED?

While the working schedule varies from hospital to hospital, most PAs perform emergency medicine duties in shifts. This is also the common practice among emergency medicine physicians. Shift lengths tend to range from 6 to 12 hours. A common weekly schedule may consist of three 12-hour shifts or four 8-hour shifts. Day, evening, night, weekend and holiday shifts are to be expected, with differential pay for the non-day shifts.

How is an emergency medicine PA supervised?

Supervision of the PA will depend on state law, hospital regulations, interdepartmental policies, and the working relationship with the attending physician. In most cases, PAs are working alongside a supervising physician. Some PAs work in single-provider rural ED settings with access to their supervising physician by telephone or video conferencing.

What is a PA's scope of practice in the ED?

The role of the PA in the ED is based on multiple factors and is institutionally dependent, but it is always based on working as a physician-PA team in the ED. In some institutions, PAs practice primarily in a fast-track setting. In many institutions PA practice includes providing care for patients with all levels of acuity. Additionally, in rural locations some PAs may be the sole provider with their supervising physician available utilizing telephone or videoconferencing.

Q What is a Fast Track?

In general terms, this refers to a separate area of the ED dedicated to the care of low-acuity, low-resource needs patients. Patients are sorted to the Fast Track area (a.k.a., Quick Care, Rapid Care, Vertical/Ambulatory Care Area, etc.) based on presenting complaint and acuity level assigned to the patient at triage.

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MISSION

- To advance, protect and promote the role of EMPAs.
- To support the professional and personal growth of EMPAs through education, advocacy, networking and research.

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- The innovative leader and advocate for the Emergency Medicine Physician Assistant (EMPA) in the delivery of efficient and high-quality emergency medical care.
- The definitive source for EMPA practice, education and support.
- A vital, engaged and connected community of EMPAs.

